

Intro to Scaling Digital Adoption

Brief Overview

Operational excellence in the digital adoption space is the ability to execute a digital adoption strategy consistently and cohesively throughout the business. **Operational excellence is the key to scale.**

A company that priorities operational excellence focuses on governing a gold standard, elevating their digital adoption professionals, and continuously iterating to strive for maximum efficiency.

To be Best in Class with use of a Digital Adoption Platform, companies should strive for a programmatic approach with governance around operations and stakeholder interactions. For many companies, this means creating a Center of Excellence or Community of Practice.

Note

See the following articles to start your Operational Excellence journey:

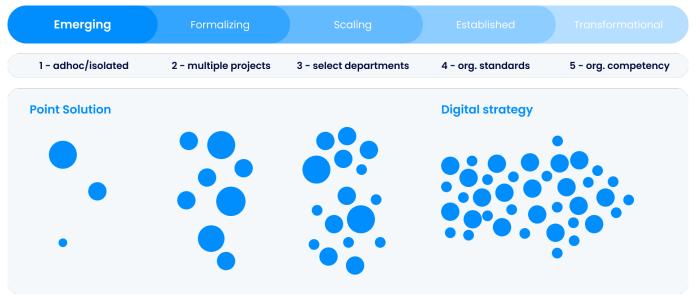
- <u>Digital Adoption Standard Operating Procedures (SOPs)</u>
- Intro to Program Governance Models
- Measuring Digital Adoption Maturity

From Project to Program

Companies typically start by purchasing a Digital Adoption Platform (DAP) for a single application (a "point solution" approach). As the point solution starts providing positive benefits, this singular purchase evolves into a digital adoption strategy across multiple software applications, departments, and even enterprise-wide.

Tools such as the <u>Digital Adoption Maturity Matrix</u> can evaluate the effectiveness of your approach as you scale.





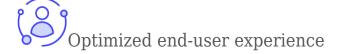
Digital Adoption Maturity Matrix

Benefits of Operational Excellence

Though achieving Operational Excellence multi-year initiative, you will start to realize the benefits almost immediately.



• Economies of scale reduce repetitive tasks and strengthen cost accountability



• Champions a consistent end-user experience in the consumption of digital adoption content and incorporation of feedback



• Sets clear expectations for team roles and responsibilities and helps the business case to expand digital adoption team



Accelerated journey to Best in Class

• Improves maturity on the Digital Adoption Maturity Matrix and gives you a competitive edge

Your Operational Excellence Journey

A multi-year journey to Best in Class includes three (3) phases.

Phase 1: Targeted Outputs & Building Digital Adoption Skillsets

• Build precise, point-solution implementations and grow skill of Digital Adoption Team members

Phase 2: Projects at Scale & Operational Dependence

• Improving resource efficiency and stakeholder time to value through digital adoption standards at the implementation level

Phase 3: Maximized Value

 Achieve maximum ROI through standardization that is enterprise-wise, embedded, and programmatic

Process Completion	Project Optimization	Program Optimization
✓ Know it	Know it	✓ Know it
Document it	✓ Document it	✓ Document it
Trial it	✓ Trial it	✓ Trial it
Standardize it	Standardize it	Standardize it
Iterate it	✓ Iterate it	✓ Iterate it

Get Started

See the following resources for more information:

- Project Governance vs Program Governance
- <u>Digital Adoption Standard Operating Procedures (SOPs)</u>



• Measuring Digital Adoption Maturity

Note

Learn the difference between Project Governance and Program Governance.

Additional Resources & Peer Connections

Visit the WalkMe Community to put this knowledge into practice alongside your peers -

- Download slide decks, resources & tools from the Champion Toolkit
- <u>Join Strategy & DAPtics</u> a peer-led group that meets monthly to share resources and discuss Digital Adoption strategy